



In Memory of Caroline Oliver

IPGA CEO Update
No. 1, 2018

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Celebrating Caroline Oliver's Life

Caroline Oliver, our dedicated and inspirational past IPGA CEO, passed away on January 6, 2018. As a community of people committed to inspiring and enabling excellent, impactful governance in our world, we miss Caroline beyond words. She significantly advanced the 'excellence in governance' agenda. She deeply affected our organization and for those who worked with her, she deeply affected each of us.



In January, I had the significant privilege of attending the celebration of life for Caroline in Richmond, England shared by Caroline's family, friends, and colleagues. We had the opportunity to share a quiet visit with Ian, Caroline's husband, and with her daughters Anna and Fiona. The celebration lasted over five hours with stories and pictures and music and dancing – just as Caroline would have loved!

Caroline's many friend groups and her professional colleagues, including her IPGA friends, told amazing stories of love, fun, brilliance, wisdom, integrity and purpose. Caroline was indeed a woman of purpose. We heard of glorious friend and family holidays. We heard of the influence she had on so many people. We saw the love she has created. Miriam Carver spoke very well of Caroline.

Susan Mogenson did a thoughtful and very funny presentation. Caroline would have laughed from her belly. Hartger Wassink's video, from the IPGA Board, was amazing and sensitive. Ray Tooley did an amazing job of introducing the effect that Caroline has had on the International Policy Governance Association and on the world of governance.

I had the great privilege of announcing the Caroline Oliver Fund for

Future Vision. The whole group was thrilled - Caroline's family and friends and colleagues. The proclamation adopted by the Board was also well received and appreciated ([see below](#)). We had amazing visits with many of Caroline's Governance, IPGA, and British Policy Governance



Association friends. Caroline was well celebrated with lots of joyful and teary moments.

It was with both a heavy heart and a HOPEFUL heart that I flew back to Canada to our new reality - life without Caroline and a new chapter for IPGA. She will forever be heard in our hearts and minds and we need to remember the many wisdoms that she gave to us as gifts.

We also need to remember her energy and inspiration to fuel our efforts to enhance this world through impactful governance.

I look forward to the journey ahead with you all.



Sincerely,

Karen Fryday-Field, BScPT, MBA
Co-Interim CEO, IPGA (Strategy)

This proclamation was read to Caroline's family and friends at her Celebration of Life on January 17, 2018.

International Policy Governance Association
Board of Directors
Proclamation
In Memory of Caroline Oliver

It is with deepest sadness, and in honour of Caroline Oliver's life's work, that the Board of Directors of the International Policy Governance Association (IPGA) issues this Proclamation in memory of our founding Board Member, passionate and visionary CEO, and beloved colleague and friend.

Caroline's contributions to the field of board governance as a whole are significant and far-reaching. Her published works and editorials, her leadership in the development of the British Governance Standard, and her work with the International Organization for Standardization will continue to have a lasting impact on our world for years to come.

As one of IPGA's most influential and generous leaders, Caroline selflessly devoted immeasurable time and energy to putting our

organization on a steady and strategic course and mobilizing a global community of committed volunteers to envision and shape a new future built on the principles of excellence in governance for a better world.

For the many organizational boards she served and supported, Caroline was a trusted anchor, deep well of knowledge and wisdom, and source of constant inspiration. She helped many boards effectively navigate the challenges and nuances of Policy Governance® practice, always guiding them to aspire to greater heights of excellence.

Going back to the early days of the Academy, Caroline was a constant, gracious and engaging contributor to the governance community, eventually becoming the glue that held us together in challenging times of transition. Her effusive personality, keen intellect, fabulous sense of humor, and contagious laughter have touched all of our lives. She will be sorely missed and dearly cherished.

For these reasons, the IPGA Board issues this Proclamation to honour Caroline Oliver's continuing legacy, rededicating our commitment to keeping our collective vision for excellence in governance alive and ensuring through our continued work in her memory the advancement of a better future for all.

The Caroline Oliver Fund for a New Vision Please join in...

One of the ways the IPGA is paying tribute to Caroline Oliver is with the establishment of "The Caroline Oliver Fund for a New Vision".

Caroline Oliver possessed a sharp, incisive intellect, a warm and generous heart, and an abiding passion for creating a better world. True to her values, Caroline selflessly devoted the last years of her life to the advancement of excellence in governance. As CEO of IPGA, she, and the leaders of IPGA together galvanized our community around a far-reaching vision of a world in which it is commonplace for organizational boards to engage in owner-accountable governance in service to our shared humanity.

Since Caroline's untimely passing in January, IPGA has received many inquiries from her colleagues, friends, and clients across the globe asking how they can give in her memory. Out of deep respect and admiration for our friend and colleague, and for the significant contributions she made to the field of board governance, the IPGA Board of Directors has established **The Caroline Oliver Fund for a New Vision. The proceeds of the Fund will be used to sustain Caroline's legacy, supporting the realization of this long-term vision that will inspire excellence in principled, owner-accountable board governance, striving to bring about better communities and a better world.** The IPGA Board will strategically designate these resources towards the organization's **research, learning, and advocacy agenda.**

The Caroline Oliver Fund for a New Vision Make a Donation

We invite individuals and organizations from across the world to join us in honouring Caroline's memory and keeping her work alive by making a donation to the [Caroline Oliver Fund for a New Vision](#). To do so, please see below. We commit to keeping you posted on the progress and growth of this fund and the impact that your donations have. We thank you for commemorating Caroline as a dearly loved and longstanding member of our community, and for your generous contribution that will move the vision forward.

[Make a Donation](#)

Sincerely,

Karen Fryday-Field
Co-Interim CEO (Strategy)

Michael Palmer
Co-Interim CEO (Operations)
& Managing Director

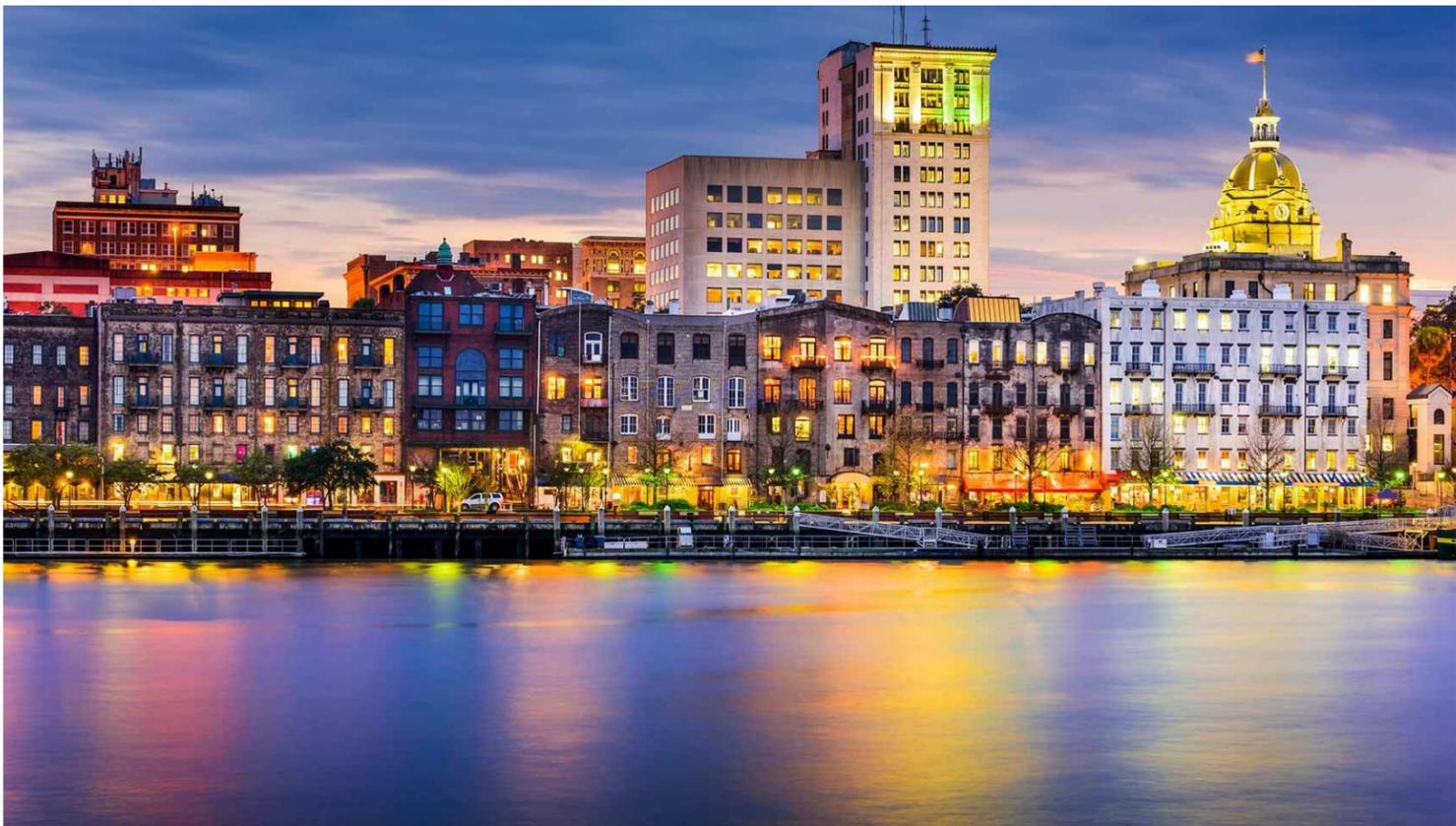
Please stay in touch...

On January 9, 2018 Karen Fryday-Field and Michael Palmer were appointed by the IPGA Board as interim Co-CEOs working as one entity to achieve IPGA's Ends within the Executive Limitations Policies. Karen is focusing on strategy and Michael on operations during this interim period. We are committed to keeping you informed as IPGA transitions to its next phase of development and as we work to achieve many of the goals Caroline Oliver initiated. You can reach us at ceo@policygovernanceassociation.org.

We are very much appreciating working together with you as we move forward. If you have ideas or questions to share with us, please let us know.

Michael Palmer
Co-Interim CEO & Managing Director

Karen Fryday-Field
Co-Interim CEO



2018 IPGA Annual Conference

EXPLORING GOVERNANCE EXCELLENCE

**June 21-23, 2018
Savannah, Georgia**

We hope to see you there! Click [here](#) for more information and to register.

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